

Company Performance Financial

Year ended March 31, 2026

Key Performance Highlights : FY26 and Q4FY26



Safety, Health & Sustainability

- **Safety & Digital:** National Safety Awards (3 plants), **LTIF 0.2** (better than World Steel), enabled by **138 AI cameras** reducing human errors.
- **Energy & Climate:** **~11 MW Solar Rooftop**, 16 MB saving (+52% YoY), CO₂ intensity at 0.612 tCO₂/tcs (ABP FY26: 0.590 tCO₂/tcs).
- **Sustainability Recognition:** All plants CFO-certified (managed by the TGO) with Green Mining & Green Star Awards.
- **Water Efficiency:** **Best-ever 0.46 m³/ton** (ABP FY26: 0.55 m³/t), supported by new reservoirs (86,207 m³) and ~20% reduction in river water usage.



Market & Customers

- **Best-ever Total Finished Steel Sales:** 1,325kt (previous best 1,397kt in FY08). ABP FY26: 1,230kt. Q4FY26 sales: 340kt.
- **Best-ever sales:** High Value Product Rebar & CAB - 402 kt a/a previous best of 382 kt in FY23 (ABP FY26: 423kt; Q4/26: 95kt)
- **Best-ever sales:** 96 kt for Tire cord/bead a/a previous best of 85 kt in FY25 (ABP FY26: 99kt; Q4/26: 28kt)
- **Significant reduction in customer claims:** 45% reduction in overall product claims vs. FY25, driven by better quality management and TPM concept.



Operations

- **Achieved best-ever** run factors since last five years across all steel plants and rolling mills, **Maintained zero plant outage** (>24 hours) reinforcing operational stability and reliability. SCSC to challenge TPM-Excellence award in 2026
- **Best-ever Rolling production** of 1,327kt (ABP FY26: 1230kt, Q4/26: 321kt) - same as FY21
- **Optimised use of VIU Scrap:** 29%.
- **Financial Excellence:** ~13 MB forex savings, 15%+ insurance cost reduction, optimized liquidity (2,500 MB credit lines).
- **Working Capital Management:** GWC at <80 days with 480 MB release.



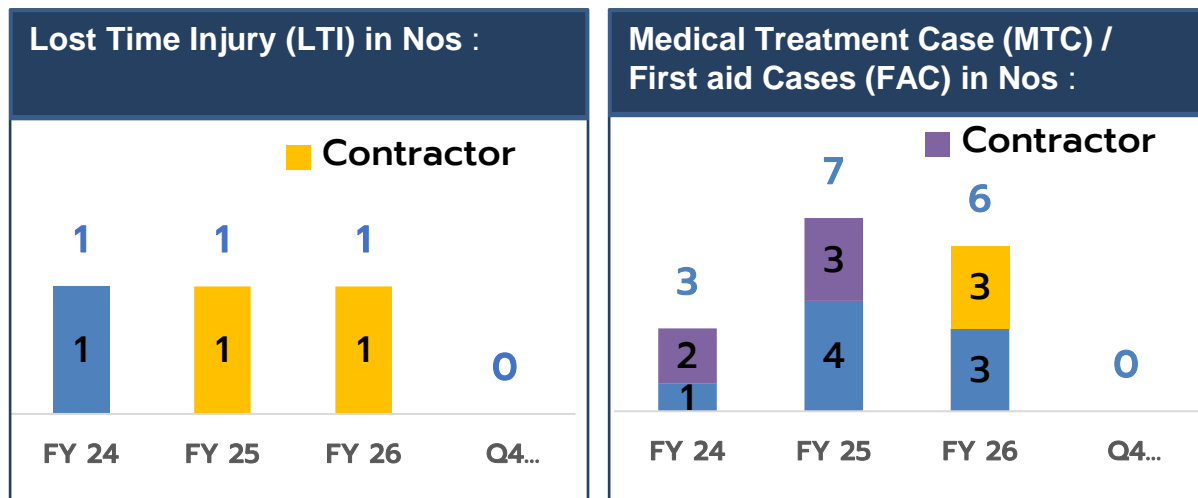
People & Digitisation

- **AI & Analytics Enablement:** Leveraged AI for forex tracking and margin optimization through data-driven order acceptance decisions.
- **AI based reliability improvement** at SCSC& SISCO rolling mills gear boxes.
- **People & Continuous Improvement:** 1,177 kaizens (Q4/26: 487 kaizens), 48% employee participation (ABP target 60%), advancing One TSL-TBEM 2026 with unified Vision and 4C Culture.
- **Launch of 'พิชิตยอดเขา (Phichit Yod Kheā' or PYK)'** for focused improvement across the company

Safety & Environment : Zero LTI in Q4FY26



Safety Updates



Environment & Sustainability Updates

KPI	Unit	FY24	FY25	FY26 ABP	Q4	FY26	Remarks
CO ₂ emission	t _{CO2} /tcs	0.619	0.622	0.590	0.623	0.621	Marginally higher than the ABP target due to higher power consumption and NG consumption in some months
Air Emission TSP, SO _x , NO _x > Law/EIA	Nos	NA	4	0	0	1	1 time notification at SISCO Bagogue in Apr'25.
Water Consumption	m ³ /t	0.58	0.55	0.55	0.58	0.52	In Q4 : High consumption at SISCO due to less production.
Solid Waste Utilization	(%)	99.87	99.82	99.85	99.64	99.85	In Q4 : Landfill for Refractory 25 tons (Non recycled waste)

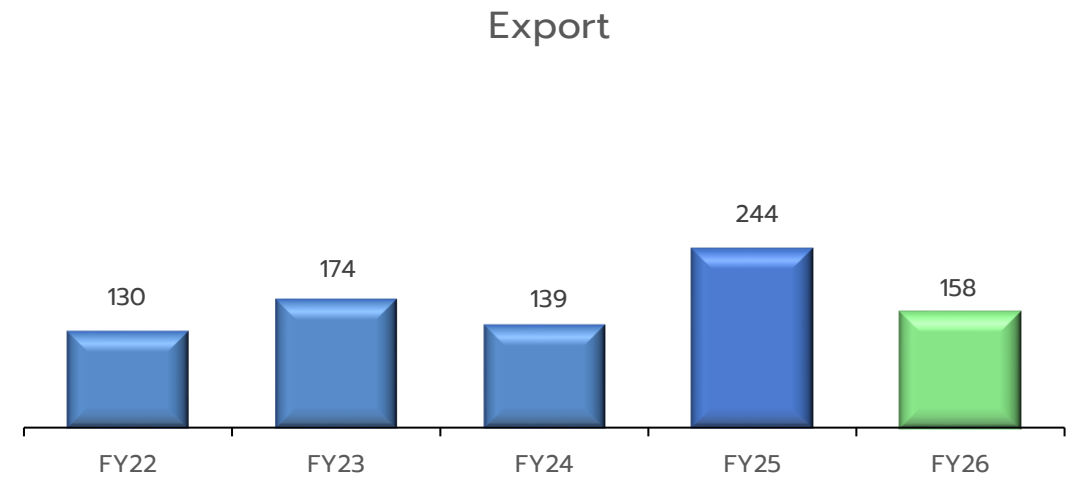
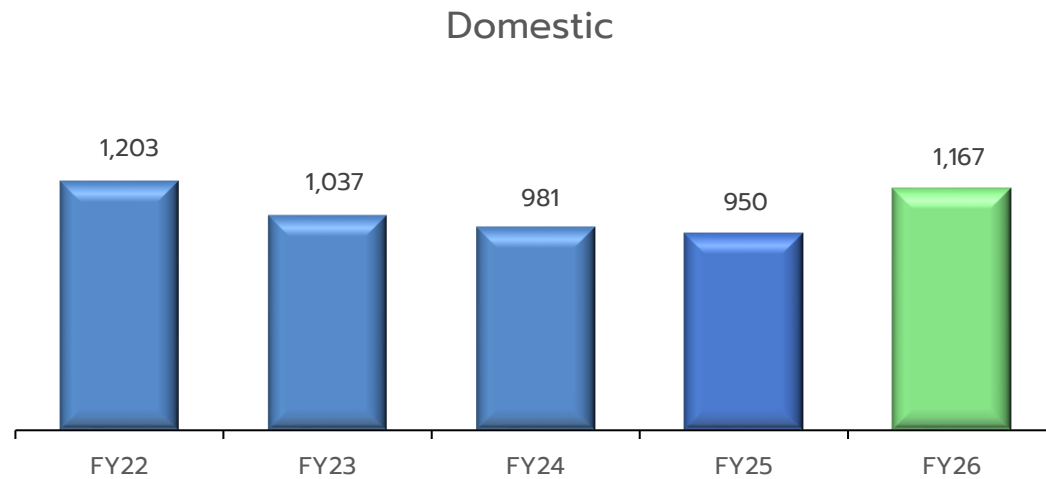
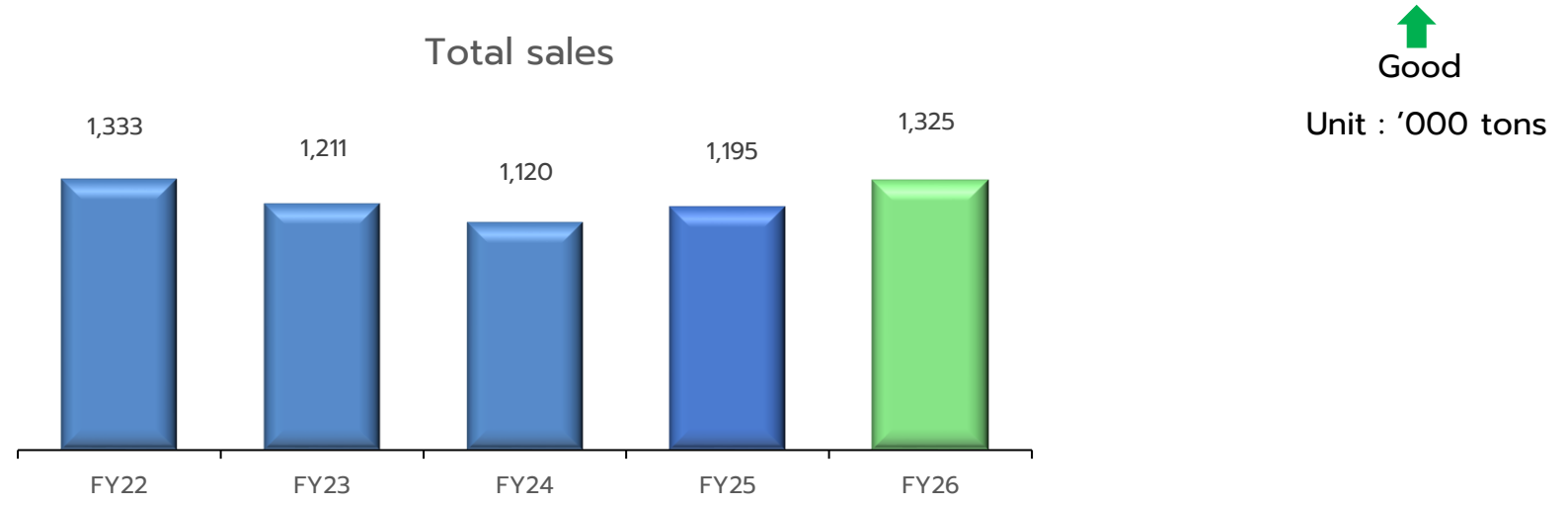
Highlights

- Implemented automatic alert for Continuous Emission Monitoring System (CEMS) via Line/email – at all the three plants.
- All 3 Plants received certificate for Carbon Footprint for Organization (CFO).
- SCSC received "Green Label" product certificate.
- NTS installed EAF dust tent phase 2 for preventing water ingress during the rainy season.

Key Actions taken/Highlights

- Safety Campaigns in Q4FY26 - focused on "Gas Safety".
- Road Safety : Forklift Digital Intervention – Installation of Anticollision, Access Control and AI Camera.
 - **8 out of 16 Forklifts already covered.**
 - 6 Forklifts to be covered in Apr'26, and
 - Remaining 2 Forklifts to be covered within Jun'26.

Sales Volume Q4 FY26



□ Sale volume was higher than last year, driven by strong domestic sales of rebars, sustained demand for Electric Arc Furnace (EAF) products, and improved market sentiment, partially offset by lower export sales.

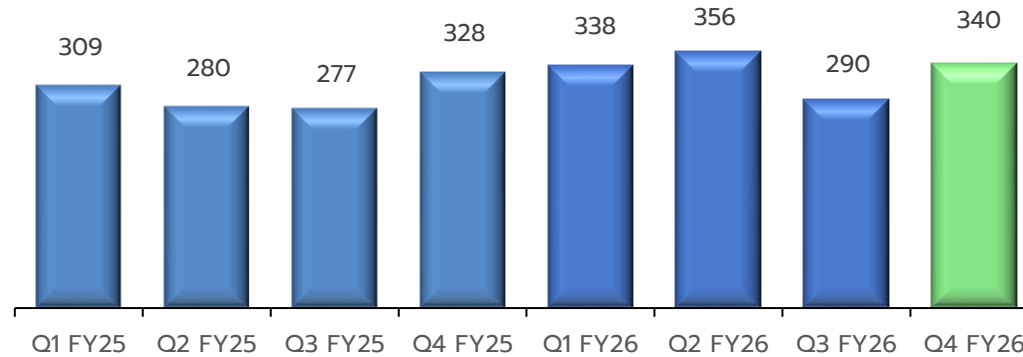
Financial Performance Q4FY26



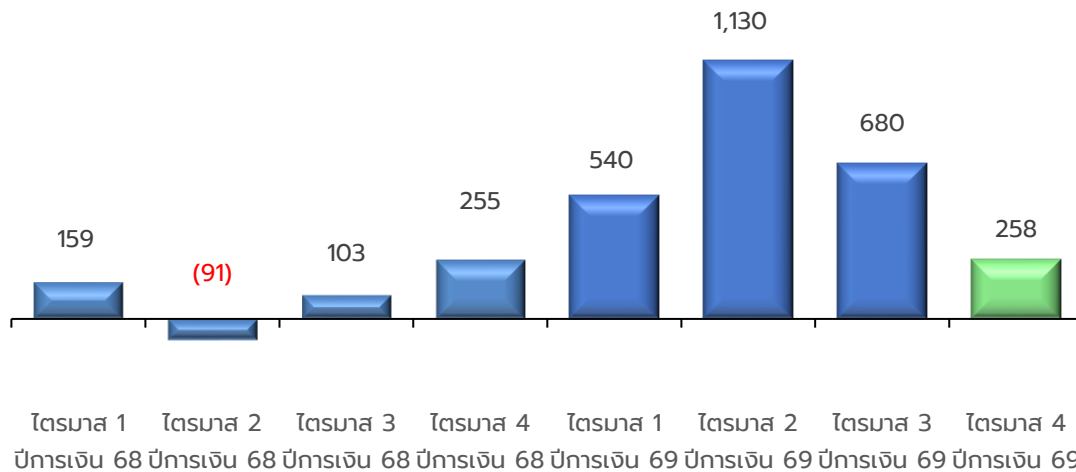
Good

Unit : Million THB

Quarter-wise sales



EBITDA



กำไร (ขาดทุน) ก่อนภาษีเงินได้

