



Media Meeting Operating Results for Q1 FY27 (April – June 2026)

TATA Steel (Thailand) PLC
July 30, 2026



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1 Business Environment and Markets

2 Quarterly Operating Performance

3 Business Outlook

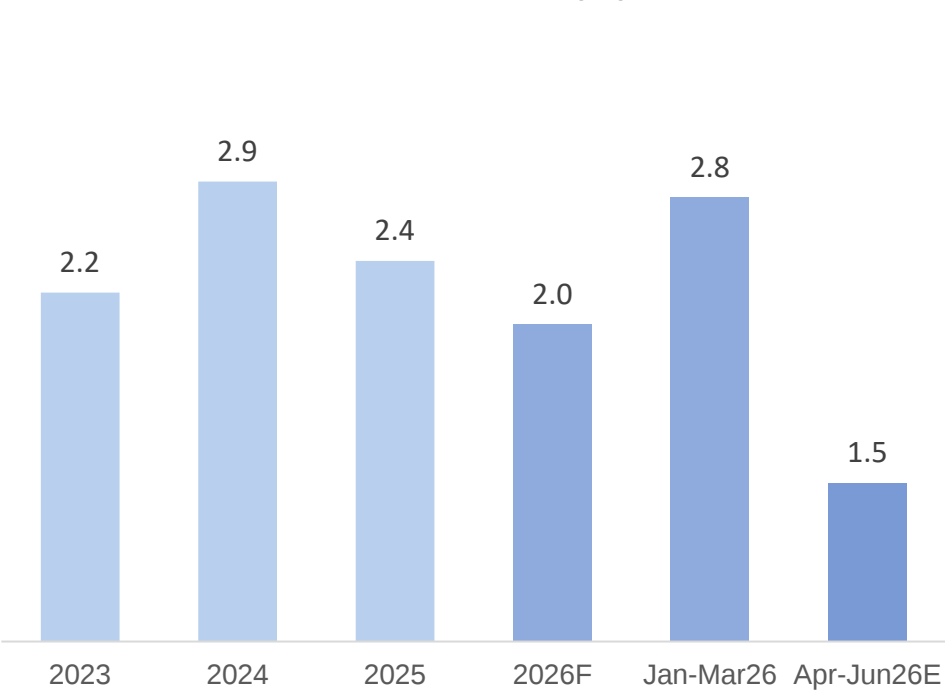
4 Sustainability and Corporate Citizenship

Thailand Economy : GDP growth during Apr - June'26 quarter is low in line with expectations; overall annual growth is expected to be 2%



GDP growth @ 2.0% in 2026

Thailand GDP (%)



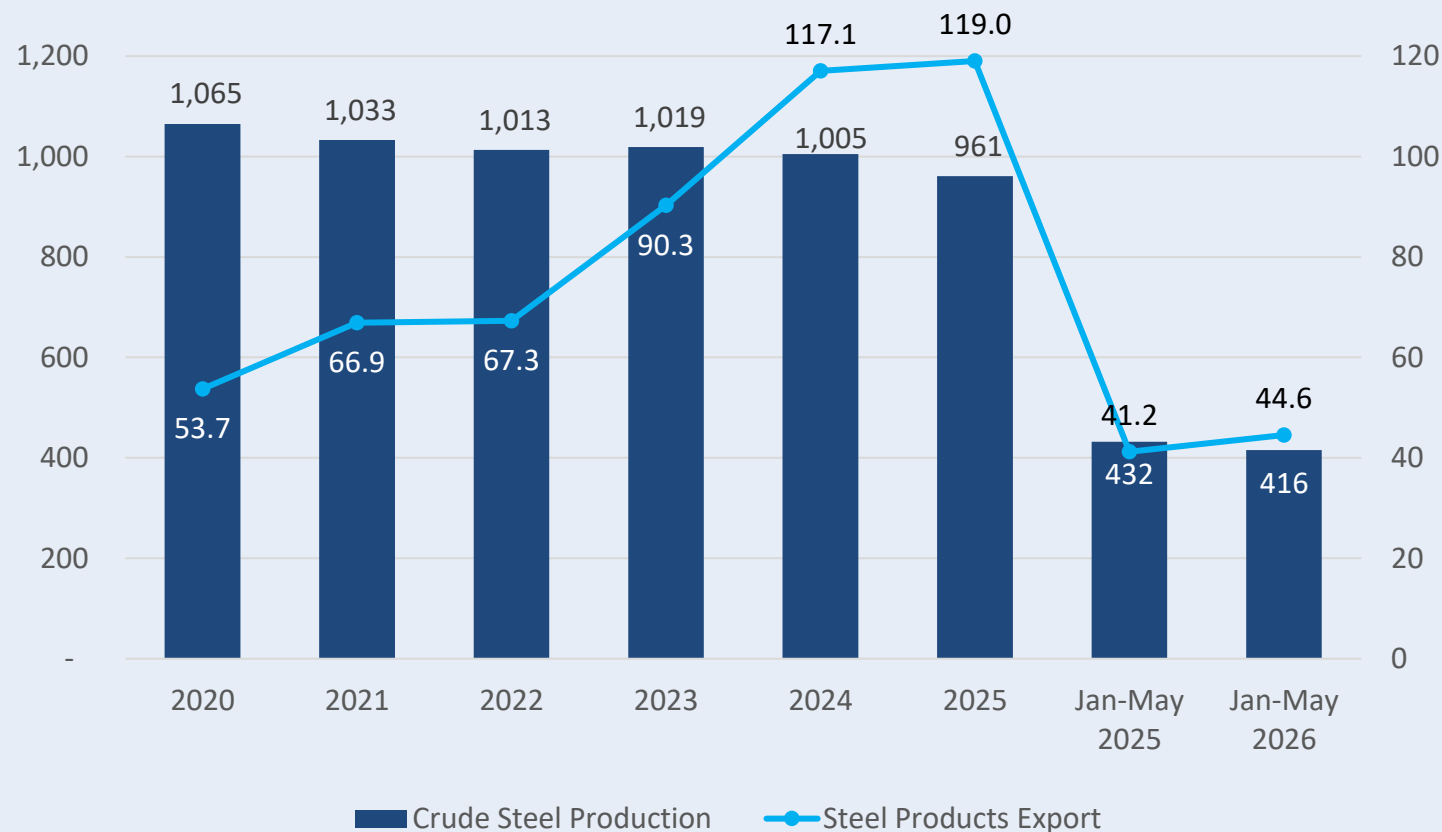
Q2/2026 expected weaker exports and tourism are offset by growth in construction and automotive sectors.

	Unit	Actual (Jan - Mar'26)	Est. (Apr - Jun'26)	%change
Export Value	Billion baht	3,230	3,050	-5.60%
No. of Tourist	Million People	9.32	7.80	-16.30%
Construction Value	Billion Baht	350	360	2.90%
Automotive Production	'000 unit	370	390	5.40%
Cement Consumption	Million Ton	8.5	8.7	2.40%
Currency	USD-Baht	33.5	32.8	-2.10%

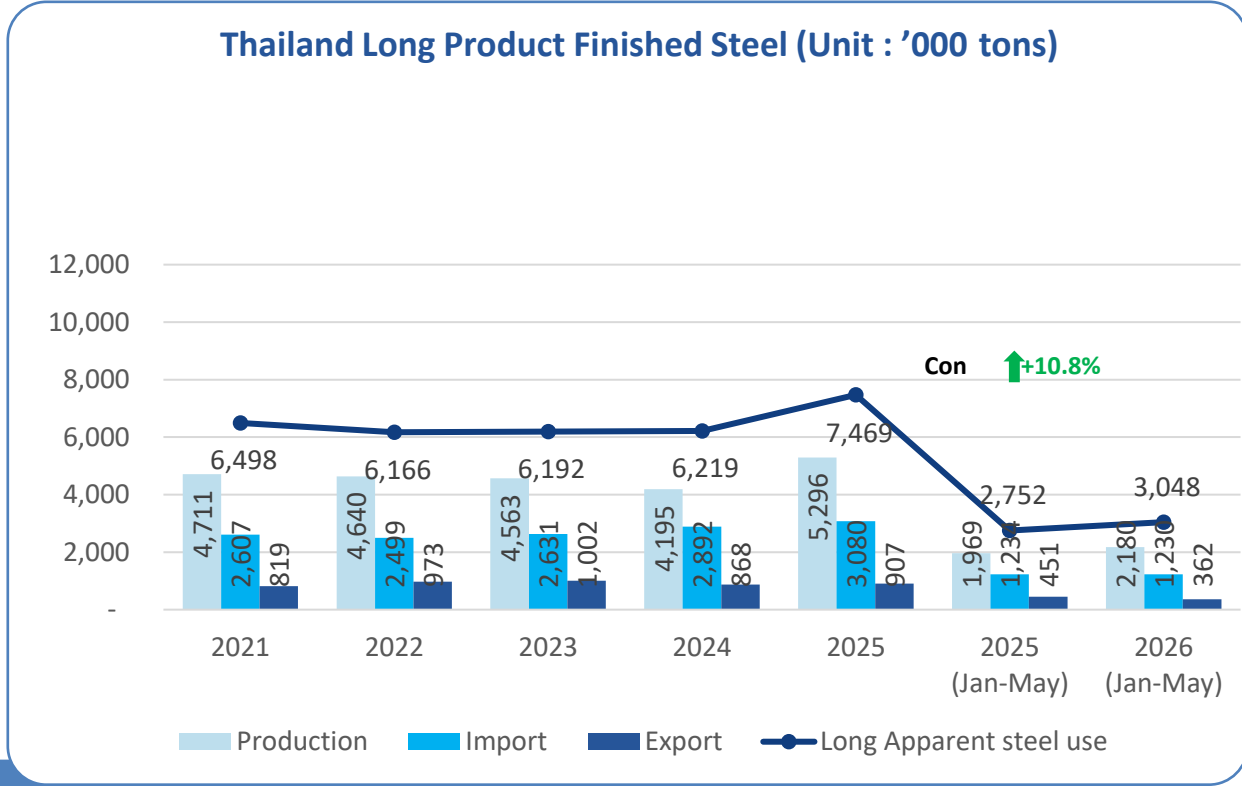
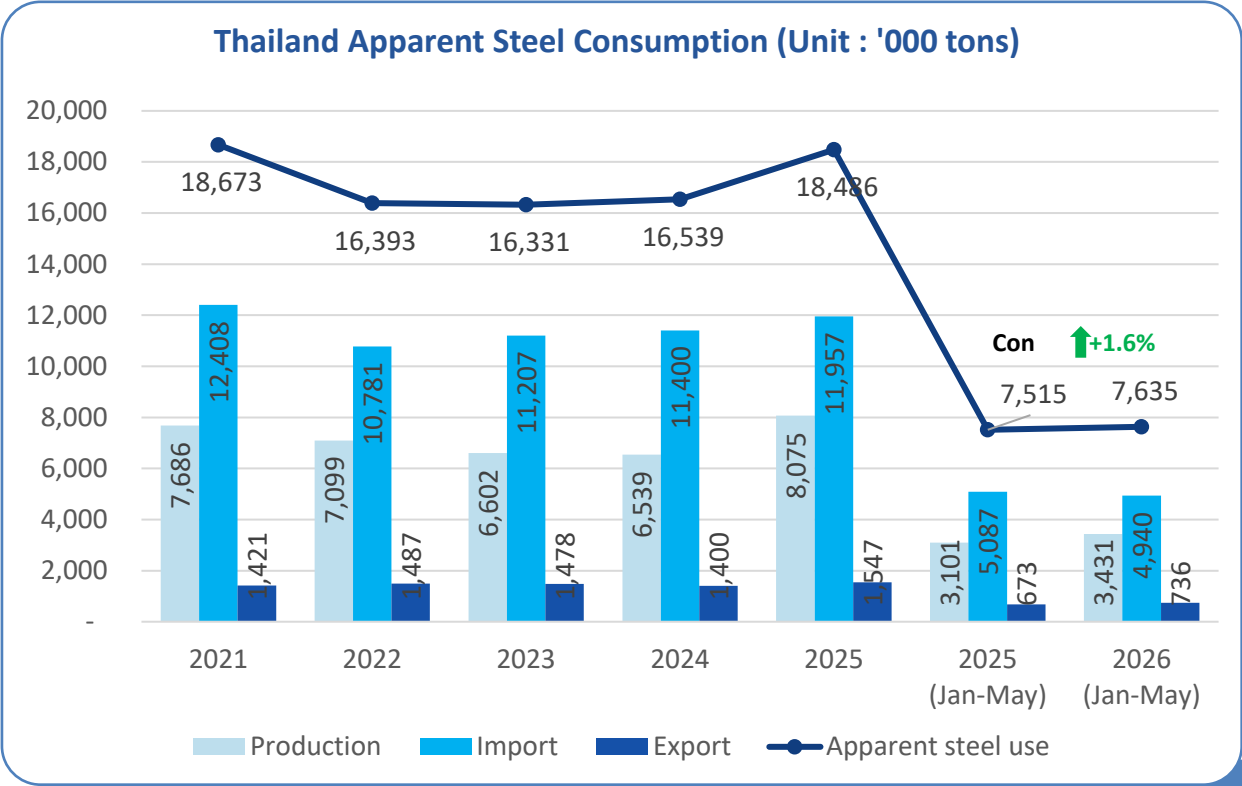
China / Steel

- **China's steel exports have risen sharply since 2020, reaching an all-time high of 119 million tons in 2025. Export growth remained strong in the first five months of 2026, reflecting ongoing efforts by Chinese steelmakers to balance oversupply against persistent weakness in domestic demand.**
- **China's crude steel output continued to contract in the first five months of 2026, as ongoing weakness in property construction weighed on steel demand, while tighter production controls and restrictions on unauthorized capacity expansion further limited output growth.**

China crude steel production and China FG export
(Unit : Million tons)



Thailand / Steel



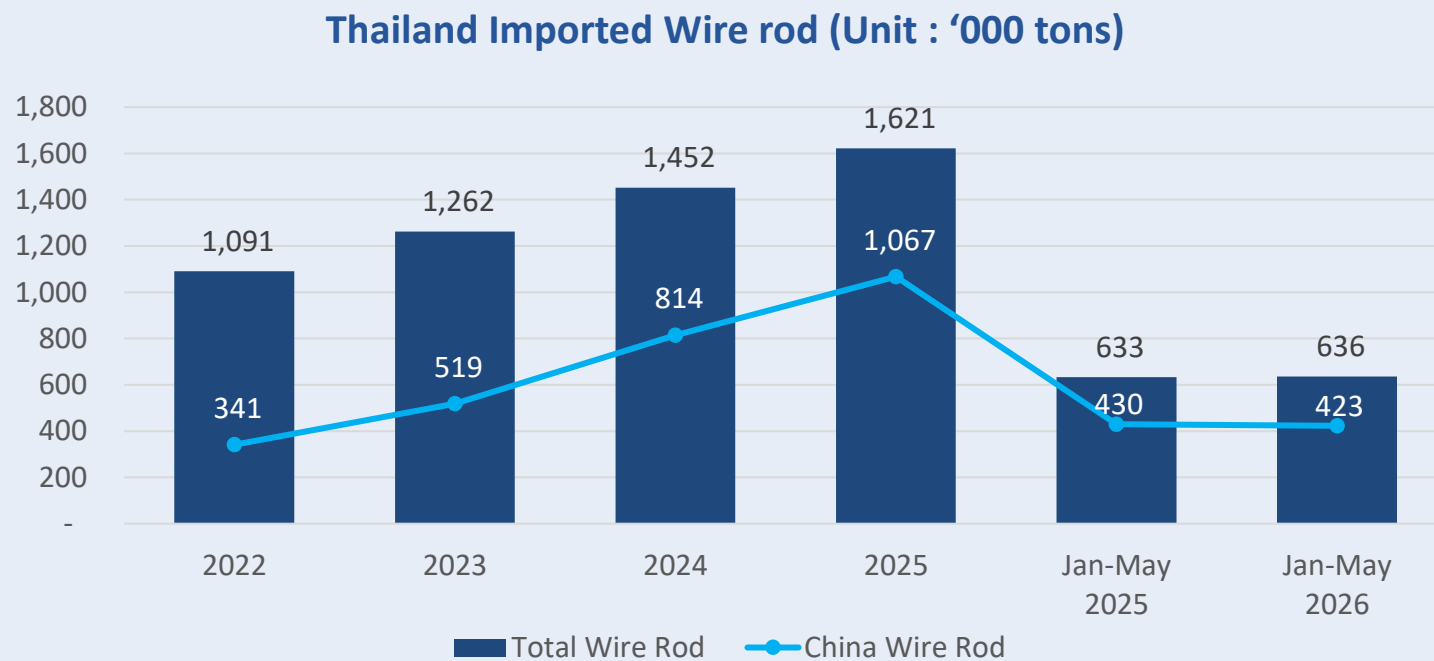
- Thailand steel consumption rebounded (+11.8%) in 2025, reaching the highest level in the last five periods and recovering from the prolonged flat trend.
- During the first five months of 2026, total long steel consumption increased by 10.8% y-o-y.
- Long steel demand strengthened on improving construction activity and restocking by distributors and contractors.

Thailand / Steel wire rod imports

Thailand imported wire rod and wire in 2025 increase 11.7% Y-o-Y and the first five months of 2025 increase 0.6% Y-o-Y.

Rising wire rod imports, especially from China, have pressured local producers, forcing some to shut down or cut output and limiting consumer choice.

China still accounted for 66% of total imports during Jan-May 2026.



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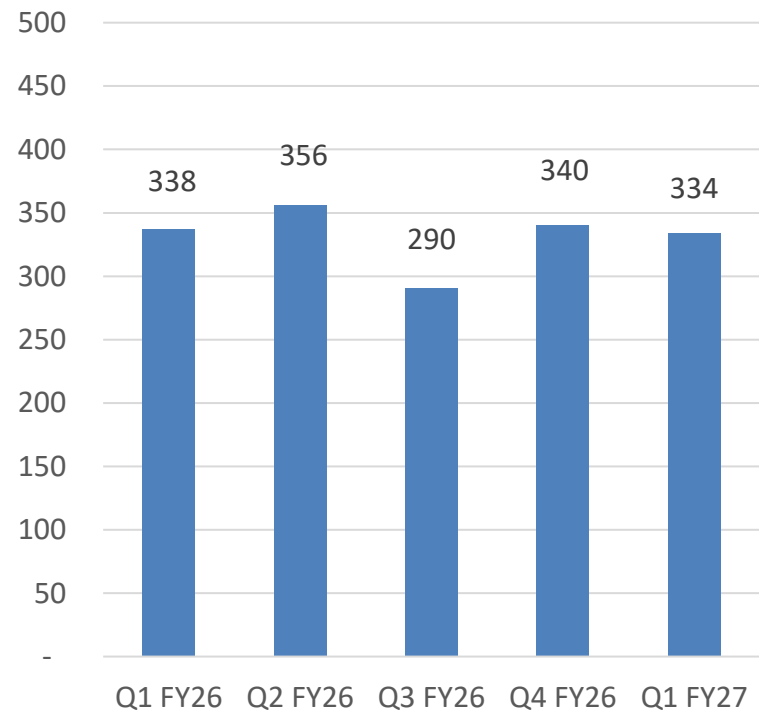
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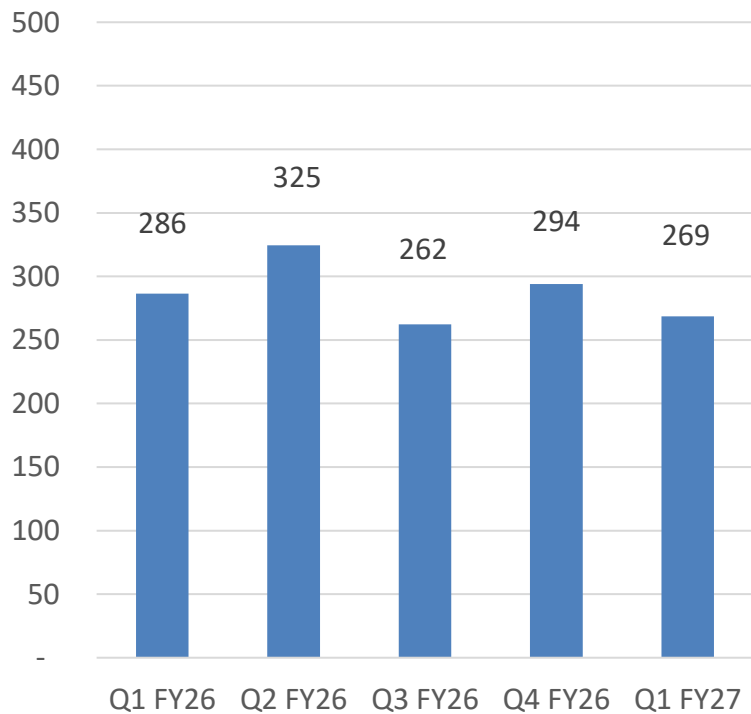
Quarterly Operating Performance Sales volume marginally lower than previous quarter despite volatility caused by Middle East crisis. Higher exports helped in achieving the overall quarterly sales closer to last quarter's.



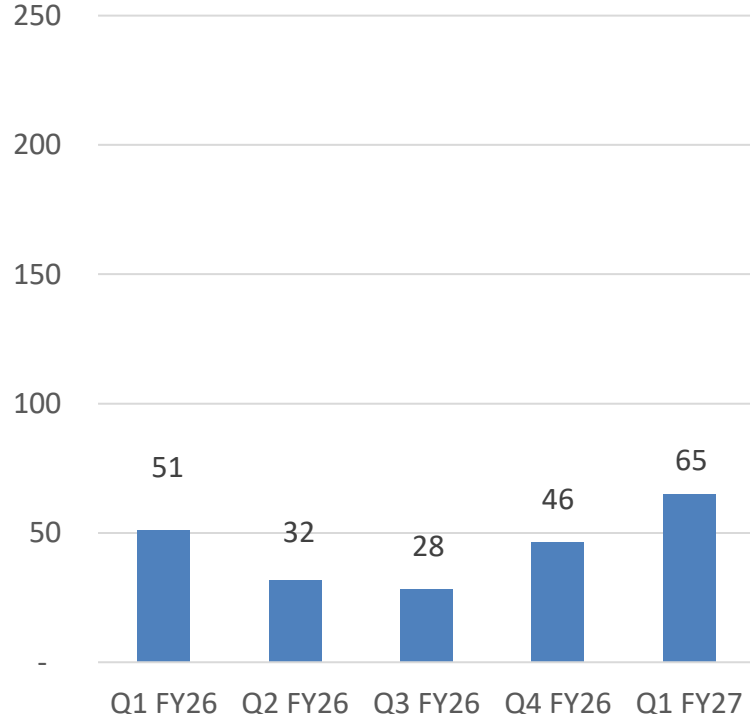
Quarter-wise sales ('000 tons)



Domestic ('000 tons)



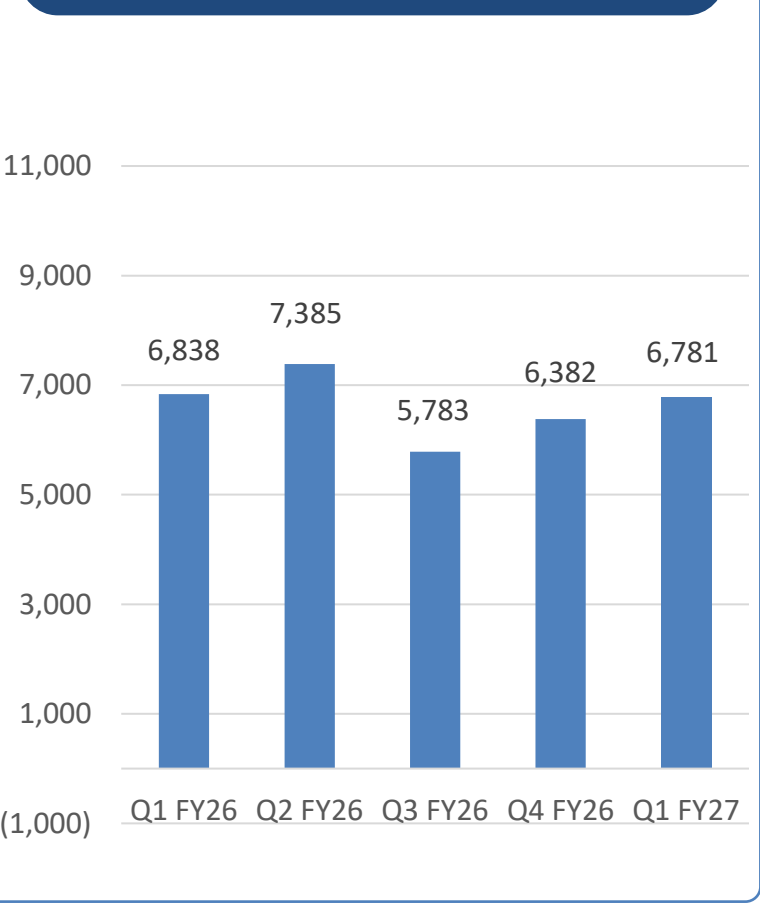
Export ('000 tons)



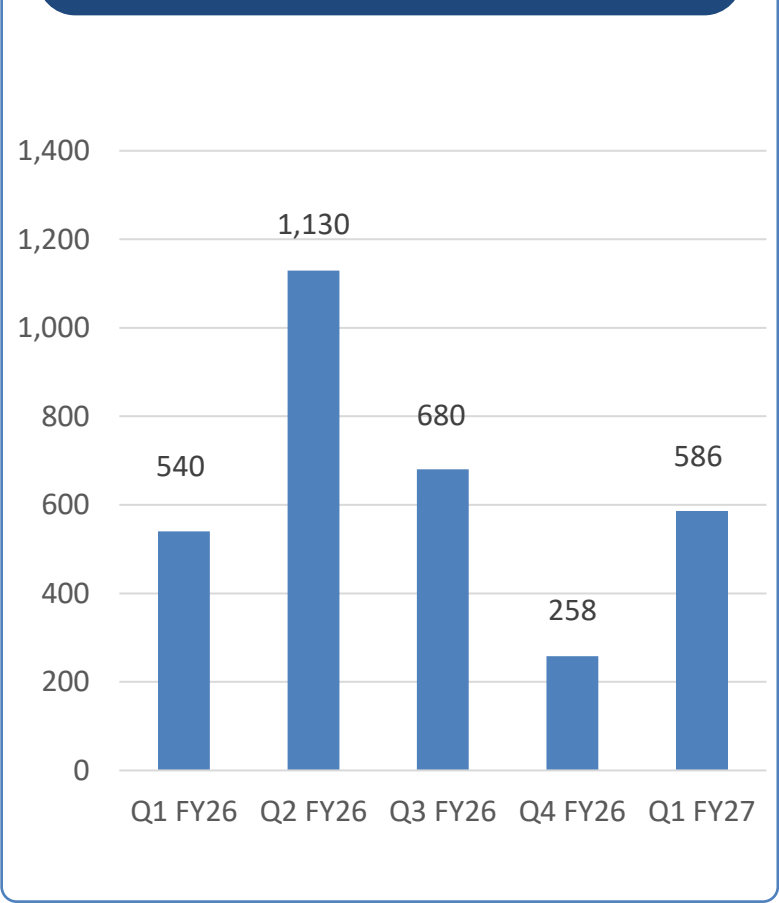
Quarterly Operating Performance Revenue in Q1FY27 was higher than that in Q4FY26 due to higher selling prices.



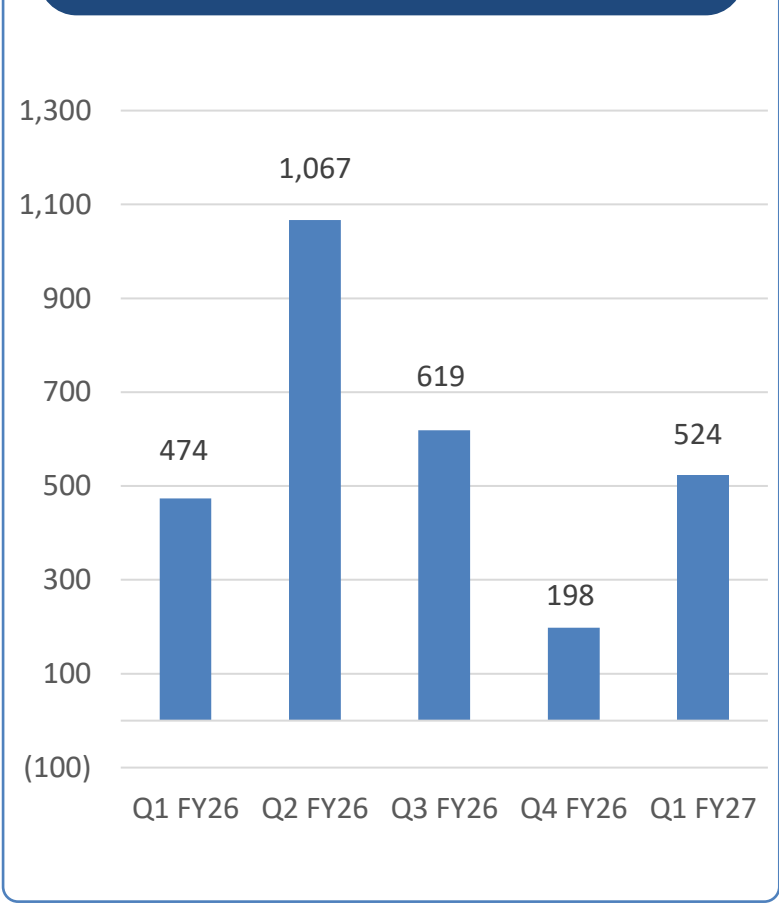
Revenue from sales (Million THB)



EBITDA (Million THB)



Profit Before Tax (Million THB)



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Q2/FY27 Market Outlook



The GDP is estimated to grow @2%



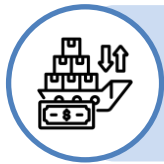
The overall construction sector in Thailand is expected to improve with support from Public spending (Though execution is a concern) Center.



Depreciation of Thai Baht (From 31 Baht to 33 Baht for 1 USD) from Mid-June, expected to improve exports



Liquidity is expected to be better, with low interest rates a/a CY26



Chinese billet import prices are not expected to come down, since billet supply from Iran will take approx. 5 months to resume to pre- war level.



Expectations of Rebar standard to be revised by TISI (Thailand Industrial standard)

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Rewards and Recognitions during Q1 FY2027

SCSC is awarded for the “Green Label Product” certificate for reinforced concrete steel bars 2nd years from the Thailand Environment Institute. The event was presided over by the Deputy Prime Minister of Thailand.



"The main benefits of Green Label products are that they help consumers easily choose goods that are environmentally friendly, compelling manufacturers to improve their production processes to be more environmentally conscious. This leads to an overall reduction in pollution and also promotes sustainable production and consumption."

TATA TISCON by TSMT-SCSC is a product category, encompassing “Round bars” and “Deformed bars”, that was the first in Thailand to receive the Green Label certification.

Certificate of Commendation: Supporting Organization for "Community Forest towards a Sustainable Future" for the Year 2026



SCSC received a letter of commendation from the Ministry of Natural Resources and Environment as an organization supporting community forestry activities on "National Community Forestry Day 2026," held under the theme "Community Forest towards a Sustainable Future" on May 24, 2026 .

Improving the Quality of Life in Communities - Q1 FY27

1. Local Tradition, Culture and Education



Supported Songkran Festival and community merit-making activities.



Supported Drug Prevention Campaign, Thai Language Day, and educational activities at local schools.



Supported the Youth Moral Camp



Donated 200 wooden pallets to support the Creative Pallet Project.

3. Livelihood & Skill Development



Conducted banana processing vocational training for Community.



Sausage-making training to support community.



Community product sales through company market.



Hydroponic Vegetables Project



Donated bamboo sticky rice roasting stoves to the Nong Nam Yen Community.



Organized the Tha Luang Community Sports Competition to strengthen local partnerships.

2. Health, Safety, Environment Conservation and Natural Resource Restoration



Go Green: Building Green Belts to Restore the Coastal Environment



Conducted tree planting activities for Her Majesty the Queen's Birthday Anniversary and World Environment Day.



RASA GREEN MOVE x TATA STEEL Exhibition



"Waste Challenge" Donated plastic bottles and bottle caps.



Blood donation



Big Cleaning Day activities

4. Diversity, Equity & Inclusion



Conducted home visit activities. for elderly, persons with disabilities, and underprivileged residents



Supported prosthetic limb production through the Kaew Puea Kao recycling project.



"Elastic Bands for the Elderly" activity by donating exercise bands to senior citizens.



"Kindness-Inspiring Novice Monk Doll"

ADDITIONAL



Supporting Thailand's Industrial Future

KEY MESSAGE

The future of the steel industry will not be driven by price alone.



What Tata Steel Is Doing



“ Our ambition is not only to produce steel, but to shape the future of Thailand's steel industry. ”



Quality is more than meeting standards.

It is about delivering consistent performance and creating confidence.

1 Better Raw Materials



Scrap Selection



Raw Material Control



2 Better Steelmaking



EAF Technology



Ladle Furnace



Clean Steel Practice



3 Better Products



SD40S
Seismic Rebar



High-quality
Wire Rod



Product
Traceability



4 Better Customer Support



Technical
Support



Engineering
Service



Application
Development



**BETTER
STEEL
QUALITY**



Safer structures begin with better steel.



Building Thailand's Green Steel Ecosystem

Why Our Wire Rod Has Lower CO₂ Emissions

Compared to BF-based imported wire rod

TATA STEEL EAF WIRE ROD	IMPORTED BF WIRE ROD
✓ Produced from recycled scrap in EAF	✗ Produced from iron ore & coal in Blast Furnace
✓ Lower energy intensity	✗ Higher energy consumption
✓ Lower CO ₂ emissions	✗ Higher CO ₂ emissions

Up to 60% Lower CO₂ Emissions vs BF-based imported wire rod*

*Based on internal assessment comparing EAF route with BF route (cradle to gate).



What Tata Steel is Driving

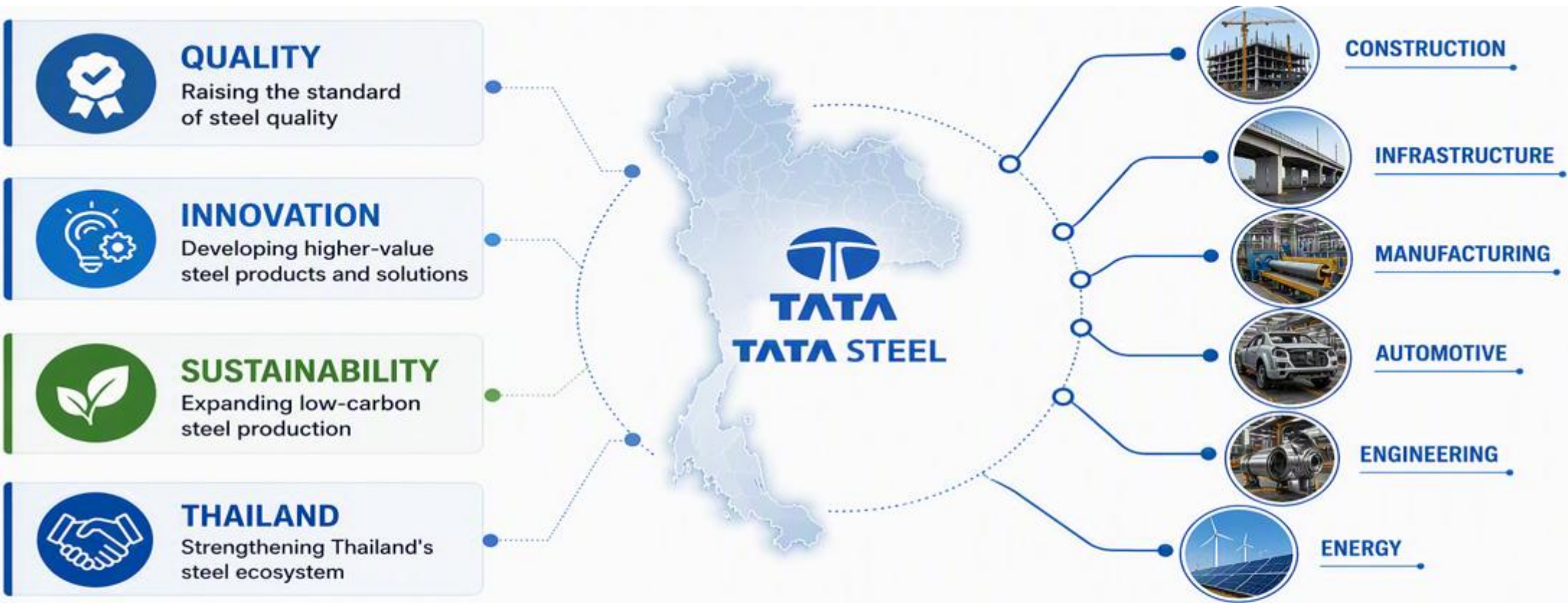
- Low-carbon Steel Production
- Higher-value Wire Rod
- Import Substitution
- Localization
- Stronger Local Supply Chain
- Supporting Thai Manufacturing

Our Wire Rod for Thai-made Products

- Tire Cord
- Spring
- Steel Rope
- Welding Wire

More Thai-made wire rod for more Thai-made products.

Our commitment



At Tata Steel Thailand, we believe the future of our business is inseparable from the future of Thailand's steel industry.



“ We are committed to leading Thailand's steel industry through better steel, stronger partnerships, and a more sustainable future. ”